OPTIMISM AND EMPLOYEE PERFORMANCE IN THE BANKING INDUSTRY

Kyle W. Luthans, Department of Management, University of Nebraska at Kearney, Kearney, NE 68849 - 4430, (308) 865-8113, luthanskw@unk.edu

Susan M. Jensen, Department of Management, University of Nebraska at Kearney, Kearney, NE 68849 - 4430, (308) 865-8189, jensensm1@unk.edu

Sandra A. Lebsack, Department of Management, University of Nebraska at Kearney, Kearney, NE 68849 – 4430, (308) 865-8095, lebsacks@unk.edu

Richard R. Lebsack, Department of Management, University of Nebraska at Kearney, Kearney, NE 68849 – 4430, (308) 865-8644, lebsackr@unk.edu

ABSTRACT

This study explored the linkage between bank employee levels of optimism and work performance outcomes. Using a sample of 90 bank employees, including both midlevel managers and tellers, a highly significant positive relationship between the midlevel managers' measured state of optimism and their supervisors' rating of their overall work performance was found. Findings also indicated a positive correlation between self-rated optimism, job satisfaction, and self-rated performance for both midlevel managers and tellers. This exploratory study highlights the impact of psychological capacities on workplace performance and suggests ways to develop optimism within the workplace.